

VGP Company Presentation May 2021



## VGP

1. Introduction to VGP



### Fully integrated pure-play logistics real-estate company



#### Company at a glance

- Pan-European operator, owner and developer of prime logistics and light industrial parks
- Fully integrated business model with expertise across value chain: c.300 employees in 13 countries
- High quality standardised logistic and semi-industrial real estate asset base
- All new buildings delivered at least certified BREEAM Very Good or equivalent4
- Fully let standing portfolio and significantly pre-let development pipeline: Completed portfolio is 99.6% let and Portfolio under construction is 80.1% pre-let as of April 2021
- VGP well financed and strongly capitalized: shares listed on Euronext Brussels and Prague Stock Exchange since 2007
- Successful and long-term partnership with Allianz Real Estate since 2016: 3 joint ventures since inception

#### Portfolio KPI's as of 30-Apr-21

€3.84bn¹ Total GAV

80 Parks 311 Tenants 129 Number of completed buildings

**3.7 years**Average
Building Age

99.6%<sup>2</sup> Occupancy 8.3 years<sup>3</sup> WAULT

€196.8mm Committed annualised rental income

#### Financial KPI's as of 31-Dec-20

€407.3mm EBITDA

25.2% Gearing ratio €1.3bn Shareholders' Equity FitchRatings: BBB-

Gross Asset Value of VGP, including own portfolio and joint ventures at 100% as of 31 December 2020

<sup>2.</sup> Operating EBITDA (Incl. JV at share) and is calculated as investment EBITDA, property development EBITDA and property management and asset management EBITDA

Refers to WAULT of JV and Own portfolio combined.

Started-up after 1 January 2020.

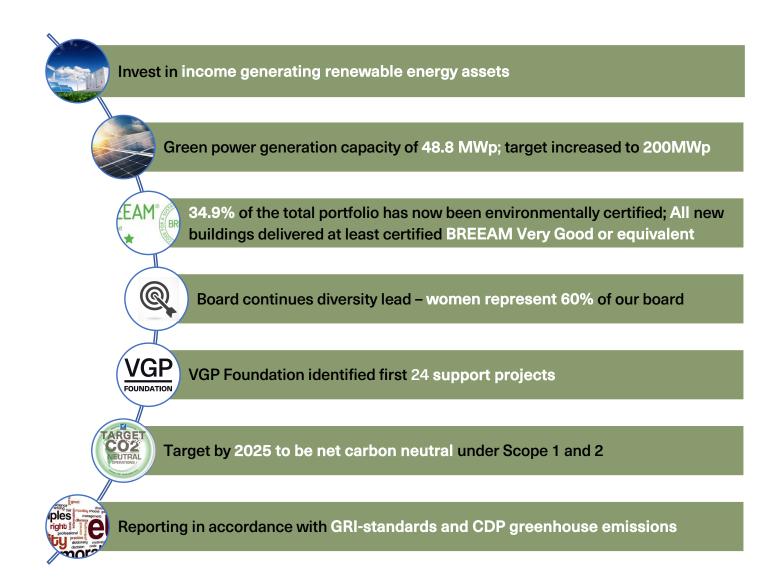
### **Overview of VGP Parks**







## **Key ESG goals of VGP: Net carbon neutrality by 2025 target introduced in 2021**



## Successful track record of geographic expansion and continued delivery across markets





## Fully integrated business model with in-house capabilities and competences















Land

Concept & Design

Construction

Rent

**Portfolio** 

Ancillary Services

- Identification of top locations close to large metropolitan areas and directly connectable to existing infrastructure
- Evaluate potential projects, technical due diligence
- Obtain the zoning and building permit

- In-house design of buildings based on strict guidelines for multi-purpose utilisation
- Strategic alliance with architecture firms
- Adaptation according to tenants' requirements but within VGPs own standard building parameters

- Acting as a general contractor on a significant part of the construction pipeline
- Contracting in close cooperation with future tenants
- High technical and quality standards

- Mainly long term lease agreements
- Officers
   responsible for
   monitoring of the
   tenants'
   requirements
   until the
   handover of the
   premises
- Working together with local real estate brokers

- Long term developer / investor (own portfolio or sale to one of the JVs)
- Portfolio management
  - Asset management
  - Property management
- Centralised maintenance of properties

- Assisting clients with transitioning towards sustainable energy usage in a cost-effective way
- Offering green energy (on- or offsite), smart energy management, green electric and hydrogen charging facilities

Full control and expertise across the value chain with no value leakage

### Unique strategy enabling growth



#### Develop

- ✓ Acquisition of strategic landbank
- √ Focus on large business parks
- ✓ In-house team with capabilities across the development value chain





#### Sale to one of the Joint Ventures

- ✓ Sale of income-generating assets to one
  of the Joint Ventures at market value
- √ VGP retains responsibility for facility management and contact with tenants
- Realisation of valuation gains and frees up capital for new project developments

#### Hold

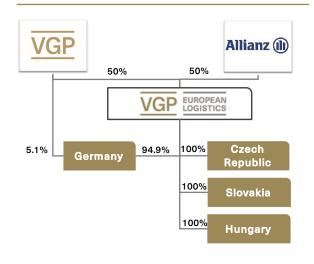
- ✓ Long term real estate investor
- Rental portfolio owned and managed
- ✓ Recurring source of earnings
- ✓ Assets 99% leased
- ✓ Long term lease contracts

Develop, hold and sell-to-jv strategy with an aim to maximise shareholder value and optimise capital allocation

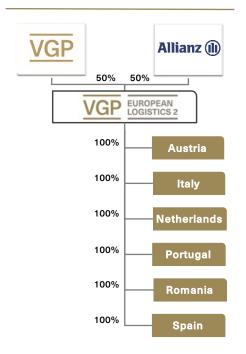
## Strategic partnership with Allianz Real Estate through three established joint ventures



#### **VGP European Logistics**



#### VGP European Logistics 2



#### 3rd JV: VGP Park München



#### **Highlights VGP European Logistics and VGP European Logistics 2**

- First two JVs have a combined investment target of €3.7 billion gross asset value
- Right of First Refusal for the JVs to acquire assets in designated countries
- VGP serves both portfolios as asset, property and development manager
- Joint Ventures act as long-term capital buyer at market value

#### **Highlights VGP Park München JV**

- First Joint Venture with Allianz Real Estate to initially focus on the development phase
- Sale of the park at agreed market yield
- All construction costs are financed jointly

Driving sustainable growth through develop and hold strategy with long term partner

### Premium asset base comprising modern and well located parks







Completed 2018

**Total Gross Lettable area:** 147,022 m<sup>2</sup>

amazon















VGP Park Olomouc

Construction 2016 (started)

Total Gross Lettable area: 210,478 m<sup>2</sup>













VGP Park Moerdijk

Infrastructure works started

Total Gross Lettable area: 900,000 m<sup>2</sup>





Project in partnership with





**VGP Park München** 

Construction 2019 (started)

**Total Gross Lettable area:** 309,881 m<sup>2</sup>























**VGP Park Nijmegen** 

Construction 2019 (started)

Total Gross Lettable area: 190.000m<sup>2</sup>











MIPPON EXPRESS



VGP Park Rodgau

Construction 2015-2016

**Total Gross Lettable area:** 103.699 m<sup>2</sup>



∠ RHENUS











**VGP Park Malacky** 

Construction 2009-2016

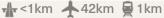
Total Gross Lettable area:







97.887 m<sup>2</sup>





VGP Park Valsamoggia

Construction 2018-2020

**Total Gross Lettable area:** 23.000 m<sup>2</sup>





macron



VGP Park San Fernando

Construction 2017-2020

Total Gross Lettable area:

122,000 m<sup>2</sup>

**♣**0km **♣**13km **暑**<1km

#### **VGP Park Timisoara**

Construction 2011-2018

Total Gross Lettable area: 116,000m<sup>2</sup>

















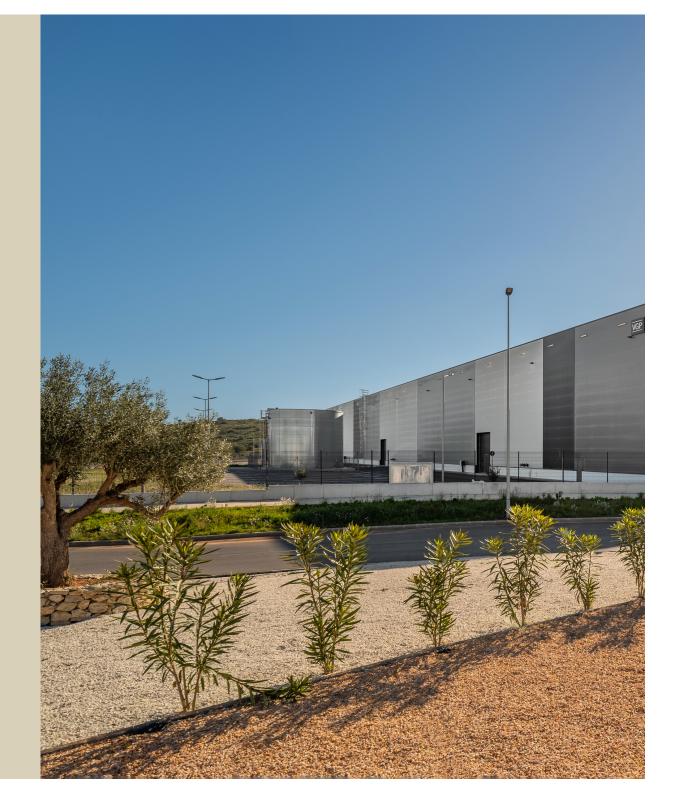






# VGP

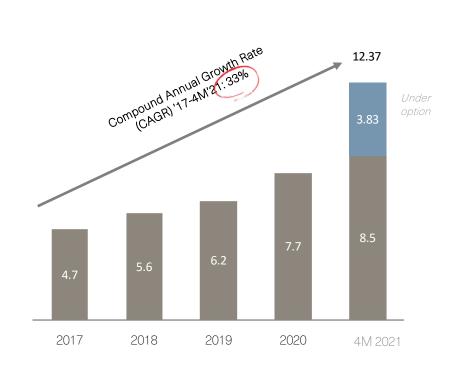
2. Operational performance



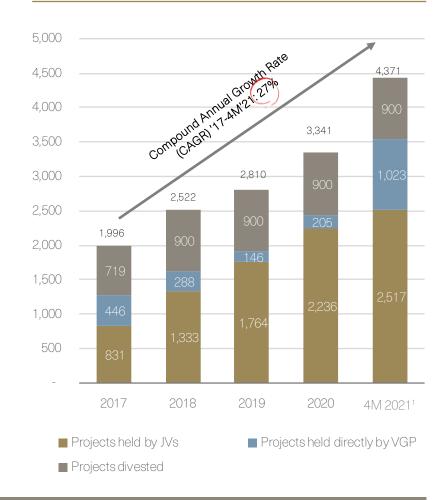
## Proven ability to rapidly convert acquired land into fully-let and operational parks



#### Total land bank secured (Mio. m<sup>2</sup>)



#### Completed<sup>1</sup> gross leasable area ('000 m<sup>2</sup>)



### Development of a significant leasable area with virtually full occupancy<sup>2</sup>

As of 30 April 2021

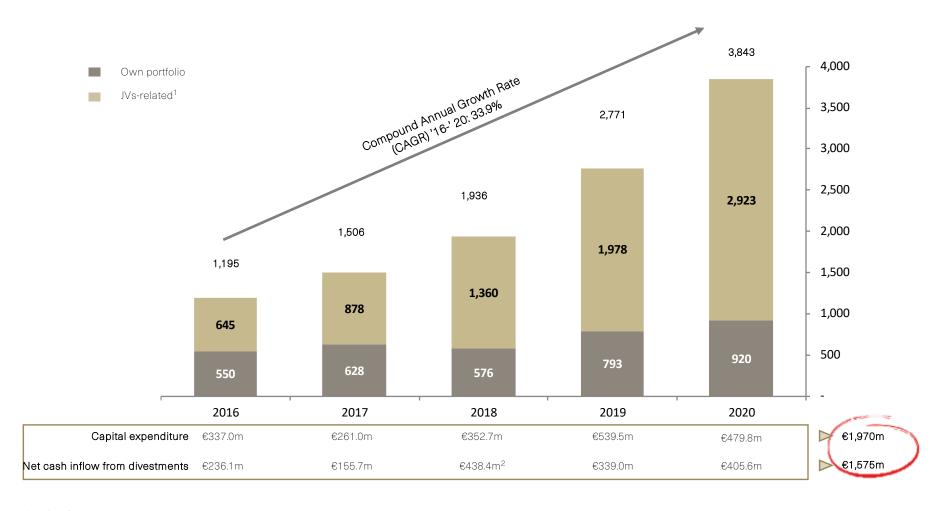
<sup>1</sup> Including 100% of JV and assets divested (see chart breakdown). 4M2021 also includes assets currently under construction

Occupancy at April 2021 for completed portfolio (incl JVs) was 98.7%.

## ...driving resilient portfolio growth ...



#### Total portfolio - including 100% JV (€ million)



As of 31 December 2020

<sup>1</sup> JVs-related includes German 5.1% stake held directly by VGP and portion of Held-for-Sale being developed on behalf of the JVs

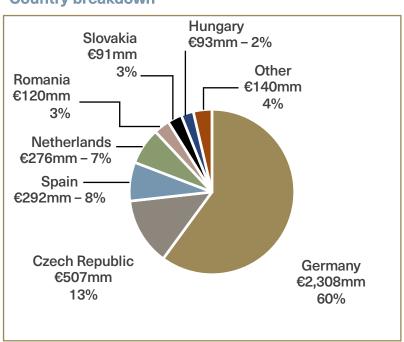
<sup>2</sup> Includes sale of Mango building, Spain (€150m)

### ...which has resulted in a diversified investment portfolio

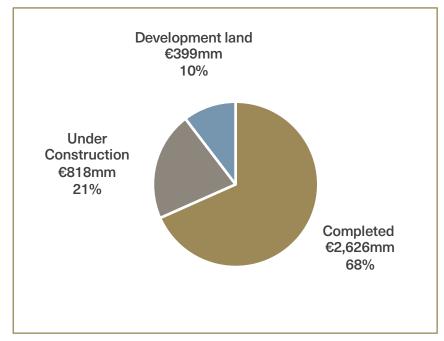


#### Investment portfolio breakdown<sup>1</sup>

#### **Country breakdown**



#### **Completed vs Under Construction vs Land Bank**

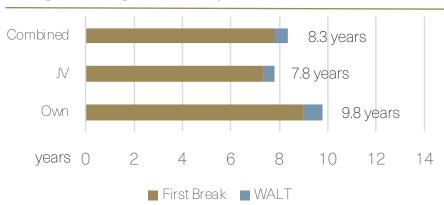


- The Investment portfolio has grown to €3,843 million¹, up 38.7%YoY
- Western Europe, represents:
  - 77% of total portfolio as of Dec-20¹
  - 89% of combined portfolio growth contribution YoY
  - 93% of operating EBITDA incl. JVs at share over FY 2020

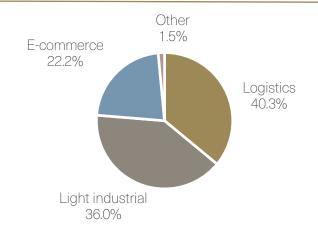
## Portfolio leased on a long-term basis to a diversified and blue-chip customer base



#### Weighted average term of the portfolio

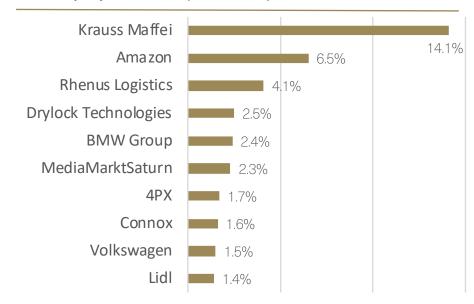


#### Tenant portfolio breakdown - by industry segment



Diversified customer base

#### Blue-chip top 10 Tenants (JVs at 100%)



















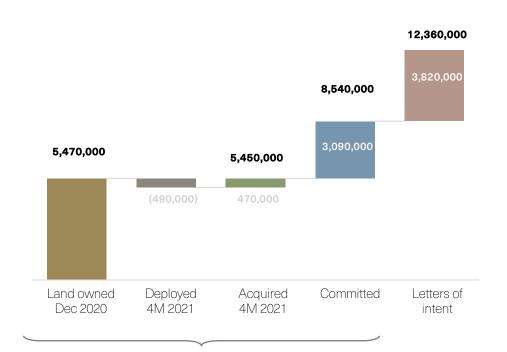
MediaMarktSaturn CONNOX

Top 10 clients count for 38.2%

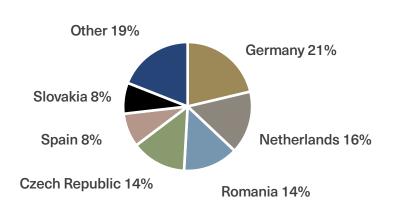
### Well advanced land bank to support future growth



#### Build-up of Land bank (m<sup>2</sup>)



#### Land bank<sup>1</sup> – geographic breakdown



#### Owned and committed land bank

- Geographical breakdown of development potential (split by m²) of the owned and committed land bank
- Total land bank (owned and committed) of 8.54 million m<sup>2</sup> equates to development potential of 3.97 million m<sup>2</sup>
- In addition, 3.82 million m<sup>2</sup> of land under option, subject to due diligence, with 1.58 million m<sup>2</sup> of development potential

5.55 million m<sup>2</sup> of development potential embedded in the Land bank

## VGP

3. Financial performance



### Income Statement - FY2020



- Operating profit up €165.3mm to €370.9mm
  - Increase driven by higher net valuation gain (up €178.2mm) and lower financial expense (down €5.6 mm) compensating higher admin expenses (€11.2mm)
- On a "look-through"- basis¹ net rental is up by
   € 8.6 mm YoY to € 55.3mm
- Net valuation gains on the property portfolio of € 366.4mm
  - Positively affected by the new 50:50 VGP Park
     München joint venture
  - The own standing property portfolio is valued on a weighted average yield of 5.51% (vs. 5.76% as at 31 Dec '19)<sup>2</sup>
- Administrative expenses of € 29.3mm
  - Increase mainly due to additional accrual accounted for in respect of LTIP
- Other expenses of €4mm, reflecting contribution to VGP Foundation

#### Income statement (€ million)

	2020	2019
Revenue	29.6	26.0
Gross rental income	12.1	11.7
Property operating expenses	(3.8)	(2.6)
Net rental income	8.3	9.1
Joint venture management fee income	14.7	10.5
Net valuation gains on investment properties	366.4	188.2
Administration expenses	(29.3)	(18.1)
Share of net profit from JVs and associates	63.3	65.7
Other expenses	(4.0)	(3.0)
Operating profit	419.4	252.4
		'
Financial income	9.3	5.5
Financial expense	(17.9)	(19.8)
Net financial result	(8.6)	(14.2)
		j
Profit before taxes	410.8	238.1
Taxes	(39.9)	(32.5)
Profit for the period	370.9	205.6

Look-through basis includes VGP's share of the JVs net rental income

<sup>2</sup> The (re)valuation of the own portfolio was based on the appraisal report of the property expert Jones Lang LaSalle

### Income Statement - FY2020 by segment



#### Investment

#### € million 2020 2019 Gross rental income 12.1 11.7 Property operating expenses (0.4)(0.3)Net rental income 11.7 11.4 Joint venture management fee income Net valuation gains on investment properties destined to the JVs Administration expenses (2.1)(1.7)Share of JVs' adjusted operating 45.9 36.5 profit after tax **EBITDA** 46.2 55.5

Share in result of JVs up €9.4 million YoY corresponds to VGP's share in the result of the JVs excluding any revaluation result

#### **Development**

€ million	2020	2019
Gross rental income	-	-
Property operating expenses	(3.4)	(2.3)
Net rental income	(3.4)	(2.3)
Joint venture management fee income		-
Net valuation gains on investment properties destined to the JVs	365.7	186.8
Administration expenses	(19.7)	(12.0)
Share of JVs' adjusted operating profit after tax	-	-
EBITDA	342.5	172.5

Valuation gains/(losses) up €178.9 million YoY – Positively affected by the new 50:50 VGP Park München joint venture and further yield contraction

#### **Property and Asset Management**

]	€ million	2020	2019
	Gross rental income	-	-
	Property operating expenses	-	-
	Net rental income	-	-
	Joint venture management fee income	14.7	10.5
	Net valuation gains on investment properties destined to the JVs	-	-
	Administration expenses	(5.4)	(3.2)
	Share of JVs' adjusted operating profit after tax	-	-
	EBITDA	9.3	7.2

 Revenues include asset management, property management and facility management income

For our 2021 reporting we will introduce a fourth pillar which will be based on income generated out of renewable energy

### Balance sheet - assets as of Dec 2020



- Investment Properties of €920.2mm
  - Completed portfolio €166mm ('19: €94mm)
  - Under Construction €457mm ('19: €338mm)
  - Development land €297mm ('19: €361mm)
- Investment in Joint Ventures and associates increased to €654.8 mm by €267.5 mm, reflecting:
  - JV1: €83.9mm (incl. closing VII for JV1)
  - JV2: €42.8mm (incl. closing II for JV2)
  - JV3: €127.9mm (setup of 3<sup>rd</sup> JV for München)
  - JV4: €13.0mm (setup of 4th JV for Moerdijk)1
- Other non-current receivables increased to €264.0mm from €63.6 mm, mainly reflecting
  - shareholder loans to VGP Park München (€82.9 mm) and VGP Park Moerdijk (€29.0 mm), and
  - remaining non-current balance due by Allianz
     Real Estate in respect of VGP Park München (€ 67.0 mm)²
- Cash position of €222.4 mm in addition several multiyear unsecured credit facilities undrawn and available (€150 mm as of Dec '20)

		31 Dec '20	31 Dec '19
	ASSETS		
	Investment properties	920.2	792.9
1	Investment in joint ventures and associates	654.8	387.2
ı	Other non-current receivables	264.0	63,6
	Other non-current assets	19.3	6.0
	Total non-current assets	1,858.2	1,249.8
	Trade and other receivables	44.8	28.8
	Cash and cash equivalents	222.4	176.1
	Disposal group held for sale	102.3	169.7
	Total current assets	369.5	374.6
	TOTAL ASSETS	2,227.7	1,624.4

<sup>&</sup>lt;sup>1</sup> On 26 November 2020, VGP entered into a partnership with Roozen Landgoederen Beheer in order to develop Logistics Park Moerdijk together with the Port Authority Moerdijk on a 50:50 basis. VGP Park Moerdijk's share equates to more than 450,000 m<sup>2</sup> of lettable area

<sup>&</sup>lt;sup>2</sup> The remaining balance due by Allianz Real Estate in respect of the acquisition of VGP Park München shall become payable by Allianz Real Estate in different instalments based on the completion dates of the respective buildings

## Balance sheet – Shareholders' equity and liabilities as of Dec 2020



- Shareholders' equity of €1,306mm, up €606mm since Dec '19
  - Includes effect of €309 mm of two share placements
- Total liabilities of €922 mm (2019: €925 mm)
  - Financial debt of €783 mm (2019: €780 mm)
- Gearing at Dec '20 stood at 25.2%¹
  - Well below our typical operating range for gearing ratio of between 30 and 40/45%
  - The group's financial covenant maximum consolidated gearing is 65%

	31 Dec '20	31 Dec '19
SHAREHOLDERS' EQUITY AND LIABILITIES		
Shareholders' equity	1,305.7	699.8
Non-current financial debt	748.8	767.7
Other non-current (financial) liabilities	10.5	12.8
Deferred tax liabilities	43.8	31.6
Total non-current liabilities	803.1	812.1
Current financial debt	34.5	12.7
Trade debt and other current liabilities	77.7	89.3
Liabilities related to disposal group HFS	6.7	10.5
Total current liabilities	118.9	112.5
Total liabilities	922.0	924.6
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	2,227.7	1,624.4

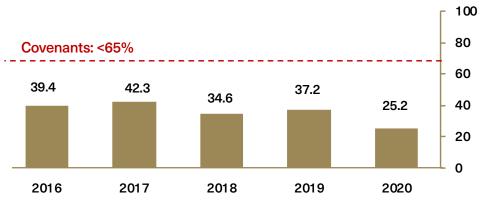
### Significant headroom to key covenants



#### **Overview**

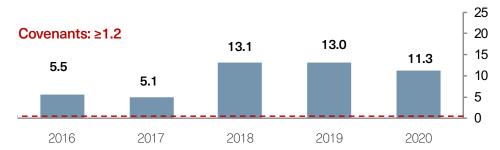
- The group has adequate cash buffers in its Joint Ventures' portfolio's and the Group expects that it will be able to retain its sound liquidity position for the foreseeable future through (as of Dec-20):
  - Cash position of €222.4 mm
  - Unutilised 3-year revolving credit facility of €150mm
  - Successful €600mm 8-year bond issue dd 31 March 2021
- Average bond maturity: 5.69 years¹
- Majority unencumbered asset base (2.6% secured bank debt)

#### Gearing ratio (%)



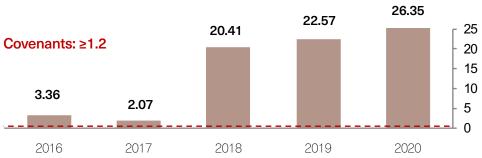
Consolidated Gearing means consolidated Total Net Debt divided by the sum of the equity and total liabilities

#### Interest cover ratio (x)



Interest Cover Ratio means the aggregate net rental income (increased with the available cash and cash equivalents) divided by the net Finance Charges

#### Debt service cover ratio (x)



Debt service cover ratio means cash available for debt service divided by debt service whereby debt service means the aggregate amount of financial expenses due and payable together with any loan principal due and payable

Data as of 31 Docombor 2020

<sup>&</sup>lt;sup>1</sup> Pro forma for the bond issue dd 31 Mar 2021 (€600mm 8-year bond)

## Track record of the joint ventures: in excess of €1.3bn net cash proceeds in first two joint ventures



#### First JV: VGP European Logistics

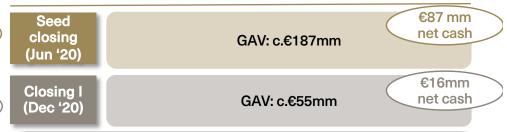
#### €176mmn GAV: c.€500mm et cash Closina I 15 parks (28 buildings) in Germany, Czech Republic, (May '16) Slovakia and Hungary €59mm GAV: c.€80mm net cash Closing II (Oct '16) 5 buildings in Germany and Slovakia €122mm GAV: c.€173mm Closing net cash 6 parks (7 buildings) and 4 newly completed buildings in (May '17) Germany and Czech Republic €290mm GAV: c.€400mm Closina net cash 6 parks (13 buildings) and 5 newly completed buildings in (May '18) Germany, Czech Republic and Hungary €125mm GAV: c.€203mm net cash Closing V 3 parks (3 buildings) and another 6 newly completed (Apr '19) buildings in Germany and Czech Republic €123mmn GAV: c.€232mm Closing et cash VI 13 buildings, including 7 in 3 new VGP Parks in Germany (Nov '19) and Czech Republic €126mm GAV: c.€166mm Closing net cash VII 10 buildings, including 2 in 2 new VGP Parks in Germany, (Oct '20) Czech Republic and Slovakia

#### Second JV: VGP European Logistics 2



VGP net cash proceeds of €271mm from Second JV

#### Third JV: VGP Park München



VGP net cash proceeds of €103mm from Third JV

## Disclaimer



#### **ABOUT VGP**

VGP is a pan-European developer, manager and owner of high-quality logistics and semi-industrial real estate. VGP operates a fully integrated business model with capabilities and longstanding expertise across the value chain. The company has an owned and committed development land bank of 8.54 million m² and the strategic focus is on the development of business parks. Founded in 1998 as a Belgian family-owned real estate developer in the Czech Republic, VGP with a staff of c. 300 employees today owns and operates assets in 11 European countries directly and through its 50:50 joint ventures. As of December 2020, the Gross Asset Value of VGP, including the joint ventures at 100%, amounted to €3.84 billion and the company had a Net Asset Value (EPRA NAV) of €1.35 billion. VGP is listed on Euronext Brussels and on the Prague Stock Exchange (ISIN: BE0003878957).

For more information, please visit: http://www.vgpparks.eu

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